2020 AHRI VIRTUAL LEADERSHIP FORUM

November 16–18
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on Tuesday, November 17

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Leadership Forum Session Sponsor
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Virtual Coffee Break on Tuesday, November 17

**ENGINEERED SYSTEMS**

Virtual Coffee Break on Wednesday, November 18
## CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Information</td>
<td>2</td>
</tr>
<tr>
<td>Questions/Contact</td>
<td>3</td>
</tr>
<tr>
<td>Program Summary</td>
<td>4</td>
</tr>
<tr>
<td>Major Highlights</td>
<td>6</td>
</tr>
<tr>
<td>Future AHRI Meetings</td>
<td>11</td>
</tr>
</tbody>
</table>
The AHRI Board of Directors and staff look forward to welcoming you to the first-ever virtual Leadership Forum!

We are pleased to present an exciting program of events, including the traditional Sector Leadership Council Meetings, distinguished keynote speakers, and panel sessions on pertinent industry topics that you have come to expect. We also invite you to register for this year’s virtual 5K in support of the Rees Scholarship Foundation and to do so early to enjoy several surprises we have in store. Thank you for your continued support of AHRI and we look forward to welcoming you to the 2020 Virtual Leadership Forum!
REGISTRATION
The registration fee covers attendance at all sessions. The Rees Scholarship Foundation Virtual 5K Run/Walk is priced separately and is not included in the registration fee.

CANCELLATIONS
No refunds will be given after November 11, 2020.

VIRTUAL PLATFORM INFORMATION
AHRI has selected Pathable as the virtual platform for this year’s Leadership Forum.

Pathable is a simple, user friendly, interactive platform that will provide single login access to all planned sessions. Within Pathable, you can view the meeting agenda, create a personalized agenda, view information on sponsors and speakers, and upload your virtual 5K photos to the social wall. Consider Pathable this year’s meeting venue!

Take a moment prior to the event to familiarize yourself with the look and functionality of Pathable, and get a preview of your Leadership Forum experience:

- PowerPoint presentation highlighting Pathable’s features.
- Video presentation highlighting Pathable’s features.

Please contact Lauren Miller at lmiller@ahrinet.org with any questions pertaining to Pathable.

QUESTIONS/CONTACTS
AHRI Meetings & Events
2311 Wilson Boulevard, Suite 400
Arlington, VA 22201-3001
Phone: 703-524-8800
Email: lmiller@ahrinet.org or cgutermuth@ahrinet.org
# 2020 Program Summary

## Monday, November 16

<table>
<thead>
<tr>
<th>Time</th>
<th>Event Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>9:30 AM–12:00 PM</td>
<td>Sector Leadership Council Meeting — HEATING (by Invitation Only)</td>
</tr>
<tr>
<td>9:30 AM–12:00 PM</td>
<td>Sector Leadership Council Meeting — REFRIGERATION (by Invitation Only)</td>
</tr>
<tr>
<td>1:00 PM–3:30 PM</td>
<td>Sector Leadership Council Meeting — APPLIED (by Invitation Only)</td>
</tr>
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<tr>
<td>10:00 AM–12:00 PM</td>
<td>LEADERSHIP FORUM OPENING GENERAL SESSION, featuring Chairman John Galyen, incoming Chairman Mike Schwartz, Awards Presentation, and Need-to-Know video</td>
</tr>
<tr>
<td>2:00 PM–2:40 PM</td>
<td>KEYNOTE PRESENTATION: 2020 Election Analysis, featuring RealClearPolitics Editor A.B. Stoddard</td>
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<td>2:40 PM–3:30 PM</td>
<td>GENERAL SESSION: State of the States: Legislatures, Governors, and Ballot Initiatives, featuring representatives from the Cook Political Report and NCSL</td>
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<td>GENERAL SESSION: Washington, D.C. 2021: As the Pendulum Swings, featuring industry and environmental representatives</td>
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</tbody>
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#AHRILEADERSHIP
Sector Leadership Council Meeting—**HEATING**
(by Invitation Only)

Sector Leadership Council Meeting—**REFRIGERATION**
(by Invitation Only)

Sector Leadership Council Meeting—**APPLIED**
(by Invitation Only)

Sector Leadership Council Meeting—**UNITARY**
(by Invitation Only)

**LEADERSHIP FORUM OPENING GENERAL SESSION**, featuring Chairman John Galyen, incoming Chairman Mike Schwartz, Awards Presentation, and Need-to-Know video

**KEYNOTE PRESENTATION**: 2020 Election Analysis, featuring RealClearPolitics Editor A.B. Stoddard

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**GENERAL SESSION**: Washington, D.C. 2021: As the Pendulum Swings, featuring industry and environmental representatives

All times listed for the 2020 Virtual Leadership Forum are **Eastern Standard Time**
Rees Scholarship Foundation
VIRTUAL 5K FUN RUN/WALK

Monday, November 16–Wednesday, November 18

Join your colleagues, AHRI staff, and fellow runners and walkers for the first AHRI Virtual 5K Run/Walk to benefit the Rees Scholarship Foundation. Normally, you would wake up at the crack of dawn to participate, but this year, because it’s virtual, you can participate at a time that’s convenient for you during the official dates of the meeting!

Visit the 5K session page on Pathable to download a playlist of songs that your favorite AHRI staff members love to run to! After you complete your run, during our official meeting dates, be sure to enter your time on the 5K session page; the fastest male and female will be awarded a prize! Upload a picture of yourself before, during, or after your run/walk and tag @ahriconnect and #runningforrees on Facebook, Instagram, or Twitter for your picture to be posted on our social wall, and that’s it!

No yawning, no awkward stretching exercises with your colleagues, and no racing to get showered before breakfast! The $35 participation fee includes a $20 donation to the Foundation and an AHRI 5K Fun Run t-shirt and race medal. Each participant will receive a receipt of contribution for tax purposes.

Cost: $35 per person.
TUESDAY, NOVEMBER 17

GENERAL SESSION: Leadership Forum Opening Session
10:00 AM–12:00 PM
The opening session of AHRI’s Virtual Leadership Forum will feature a fireside chat-style interview with 2020 Chairman John Galyen and incoming Chairman Mike Schwartz, who will also answer questions from the membership. The outstanding efforts of several members will be recognized in a video presentation of the AHRI Richard C. Schulze and Distinguished Service Awards, and that will be followed by the traditional Need-to-Know video. A panel session featuring AHRI’s staff sector leads, moderated by COO John Lanier, will round out the session and start things off on an informative note.

KEYNOTE PRESENTATION: 2020 Election Analysis
2:00 PM–2:40 PM
This session will feature a keynote address by A.B. Stoddard, associate editor and columnist with the political news site and polling data aggregator RealClearPolitics. Stoddard will address the recently held 2020 elections and political landscape of the day. After her analysis, Stoddard will lead an interactive Q&A session with AHRI Senior Vice President of Government Affairs Samantha Slater.
GENERAL SESSION: The State of the States: Legislatures, Governors, and Ballot Initiatives

2:40 PM–3:30 PM
This dynamic session will feature Jessica Taylor, Senate and Governors Editor for The Cook Political Report; and Wendy Underhill, Director of Elections and Redistricting for the National Conference of State Legislatures. Jessica will provide an in-depth, post-election analysis of gubernatorial races across the country, and Wendy will follow to highlight the outcome of state legislative elections and statewide ballot measures. This session will provide unique insight into state election trends, voter behavior, and the impact of state election results on legislative and state control going into 2021.

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KEYNOTE PRESENTATION: Life After COVID… And Globalization
10:00 AM–11:30 AM
In this session, geopolitics expert Peter Zeihan will present on the issues of changing demographics, housing shortages, supply chain impacts, and the future workforce generation, all in the wake of the global pandemic. As 2020 approached, several factors influenced the global economy. Among them, foreign relations and trade, supply chain management, and workforce challenges, all of which have had a significant impact on our industry. The global outbreak of COVID-19 has exacerbated already existing challenges for business leaders as they strive to understand and adapt their businesses in this new world. While the world awaits development and distribution of a vaccine, decision makers are faced with questions about the sustainability of their businesses and the impact of COVID-19 on the various economic sectors. Following his address, Zeihan will take questions from the audience. Business leaders will not want to miss this exciting session!
KEYNOTE PRESENTATION:
California Air Resources Board’s Top Priorities
2:00 PM–2:20 PM
California Air Resources Board (CARB) Vice Chair Sandra Berg will provide AHRI members with an update on CARB’s ongoing efforts to reduce air pollution and protect public health in the state. Berg will provide insight into CARB’s top priorities, including the agency’s efforts to regulate emissions of hydrofluorocarbons from stationary air conditioning and refrigeration equipment. Berg will also highlight current and future agency actions related to air quality that may impact the HVACR and water heating industry.

GENERAL SESSION:
Washington, D.C. 2021: As the Pendulum Swings
2:20 PM–3:30 PM
2021 will bring a new Congress and possibly a change in control of the Senate and the administration—which would mean the likelihood of significant changes to the legislative and regulatory landscapes. Even amidst a major political shift, energy, environmental, and trade policies will continue to be driven by non-government environmental advocates, as well as the stalwart business and manufacturing associations in Washington, D.C. In this session, industry and environmental advocates will have a conversation about their priorities and the vehicles for change in the regulatory and legislative arenas in 2021 and beyond, including in Congress, The Environmental Protection Agency, and the Department of Energy.

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FUTURE AHRI MEETINGS

SECTOR LEADERSHIP COUNCIL MEETINGS
May 25, 2021
Marriott Marquis
Washington, DC

SPRING MEETING
May 25–27, 2021
Marriott Marquis
Washington, DC

SECTOR LEADERSHIP COUNCIL MEETINGS
November 14, 2021
Trump National Doral
Miami, FL

LEADERSHIP FORUM
November 14–16, 2021
Trump National Doral
Miami, FL

AHR EXPO
January 31–February 2, 2022
Las Vegas International Convention Center
Las Vegas, NV